Rackham Student Government
Board Meeting: April 2, 2013

Agenda

I. Call To Order

II. Approval of Agenda

III. Approval of Previous Minutes
    a. March 26, 2013* (p. 2)

IV. Funding Request: Appeal
    a. Pakistani Student Association (pgs. 15 - 29)

V. Guest Speaker / Discussion
    a. Janet Weiss, Dean (p. 13)

VI. Officer Reports
    a. Graduate Student Body President, Michael
    b. Graduate Student Body Vice President, Kaitlin
    c. Graduate Student Body Treasurer, Phil

VII. Director Reports
    a. Election Director, Dan Trubman
    b. Events Director, Ryan Roberts

VIII. Committee Updates
    a. Academic Affairs* (p. 6)                  e. Legislative Affairs
    b. Budgetary                                  f. Student Life
    c. COSAC                                      g. Grad. Gala
    d. Elections                                 h. J-COM

IX. Resolution W-13-06: SEMI-MANDATORY COURSE EVALUATIONS (p. 30)

X. Resolution W-13-07: PHD CANDIDATE COURSE BANK (p. 32)

XI. Open Discussion

XII. Adjournment

* - Item included in packet
** - Item will be provided on Day of Meeting or at Meeting
*** - Item was included in a previous packet
a. **CALL TO ORDER**: 7:34pm

b. **Present**: Michael Lang, Dan Trubman, Matt Filter, Chris Tom, Kaitlin Flynn, Michael Benson, Phil Saccone, Ram Balachandran, Alex Gutierrez, Eugene Daneshvar, Matt Waugh, Pete McGrath, Ryan Roberts, David Barton

c. **Absent**:

d. **Excused**: Lauren Knapp, Anna Belak, Ryne Peterson, Yiting Zhang

II. **APPROVAL OF THE AGENDA**

a. Motion to approve the agenda by Pete, seconded by Dan. Approved with one abstention.

III. **APPROVAL OF THE PREVIOUS MINUTES, 3/19/13**

a. Motion by Michael Lang seconded by Ryan to approve the minutes from 3/19. Approved with 4 abstentions.

IV. **Guest Speaker/Discussion (Student Safety)**

a. **Beyond the Diag program manager Benjamin Rosebrock and assistant Matt Lonnerstater** give an overview of the Beyond the Diag program. (the following minutes were recorded by Treasurer Phil Saccone)

In 2011 were some violent crimes and sexual assaults that sparked the interest of students. Parent donor made a donation to start the program. 14 neighborhood ambassadors in total. 11 on central campus, and one on north campus. Goal of beyond the diag is to provide safety information and to promote safety and build community and foster relationships with the city and neighbors around campus.

Matt—build safety by building community. Ambassador set up events, canvas and disseminate information. In canvassing, they go out to each house in the neighborhood and do a meet and greet. They distribute the U of M annual safety report. Goal of neighborhood events to get people out to meet one another. Pot-luck, tailgate. Partnerships: several student organizations. Let people know that they are out to help.

Kaitlin: where does the budget come from for each group? Student affairs

Kaitlin: What type of students are at most events?

Matt: Mostly undergrads, could make more of an effort to reach out to graduate students in the future.

Kaitlin: Where can we get theses off campus housing booklets?
Ben: Posted on the website. They can give advice to students as to where to live on campus.
Pete: Grad students come in much later? So, they face a different set of problems how can we help them pick housing when everything is gone. Will it extend outside of Ann Arbor? Working on it. They passed out AATA booklets.

Michael: Graduate students are equally likely to be a victim of an assault. Create a floating neighborhood ambassadors. We can help you get graduate student ambassadors. Send info to Kaitlin and we’ll put it out in the news letter.

Rham: DO you have any specific plans of action for graduate safety?

Matt: yes, biggest issue is transport through and from campus. Working with safe ride. Focusing on trip from campus facilities from home. Conduct personal safety workshops.

Kaitlin: Do you work with the student safety working group.

Ben: they are no longer in commission—holly could speak more to this. Would rather have another colleague speak more to.

Kaitlin: Asked about self-defense class. We got a good feed back on this grad students wanted this.

Ben: Spoke with someone in student affairs and there is already a 3 credit course being offered next Fall through the school of Kineseology.

Ben: Dean Blake jones mentioned that even though the deadline has passed, they still have room on the advisory board. You can look in the dean of students website. (end PC transmission)

V. OFFICER REPORTS

a. President Michael Benson. Committee attendance has been low lately. Please go to meetings, this is where we get a lot of work done. Dean Weiss and John Godfrey will be joining us next week to discuss the conflict of interest policy among many other things. Please come prepared with questions. Elections are this week and the ability to change your platform ends soon. Oversight of the election now falls in the hands of the elections committee as all execs are running for a position.

b. Vice President Kaitlin Flynn. Newsletter is going out this week, let me know of other items. Kaitlin has had a conversation about entrepreneurship and how to engage graduate students in student groups such as MPowered, CFE ambassadors, Michigan Hackers, and so on.

c. Treasurer Phil Saccone. $21,193 in the account—finally got our fees deposited. If you have any receipts outstanding please get them to Phil ASAP. There will be a student group appealing their funding decision at next week’s board meeting. Please look at the funding documents when they are sent out.
VI. Director Report
   a. Elections Director, Dan Trubman: Elections are this week! Advertisements will be going out every day from now until Friday. We have candidates for all of the divisions except division IV.
   b. Events Director, Ryan Roberts: Masquerade ball is moving forward for 4/20. There will be a bar event 6-9 and then 9-11 at the league. $5 will likely be the ticket price. Maximum occupancy will be 300 people.

VII. Committee Updates
   a. Academics: Chris motions to approve his minutes and it’s seconded by Dan. Town halls are coming up soon, one on North campus and one on Central campus. Come to the meeting tomorrow to hear more and to hear more about the resolutions.
   b. Budgetary: funding lots of events. Motion by Phil to receive and approve the minutes from the 2 previous budgetary committee meetings. Motion is seconded by Chris.
   c. COSAC: FOCUS Hope event didn’t actually have room for us after all. Still some money left in the budget to do a bigger event so they’re thinking about doing a big event soon. The Ronald McDonald House also has an opening for COSAC to make dinner on May 8.
   d. Elections: see above.
   e. Legislative Affairs: Motion by Ram and seconded by Matt F. Spring Day on the Hill is coming up, the flights are being purchased. Town halls for leasing/landlord ordinance will be coming up soon in April.
   f. Student Life: March madness event is going well. The committee is also looking to work on graduate student group registration also looking to have a graduate version of festifall next year. Motion by Ryan and seconded by Matt to receive and approve the minutes. Approved with three abstentions.
   g. GPC: See Ryan’s report above.
   h. JCOM: Not met.

VIII. SB Resolution: W-13-03: Regarding the Academic Calendar
   a. Sense of the board resolution regarding the academic calendar. Matt F introduces another option. Lots of informal discussion ensues. Chris and John introduce their own options. Kaitlin reads out an email from a graduate student. Dan suggests that as we do not have a consensus we perhaps should just have no recommendation. We go around the table and each rep says their opinion. No consensus is reached overall. Postponing and commit to AAC, motion by Matt and seconded by Ram.

IX. SB Resolution: W-13-05: Responsible Investment
   a. Motion by Phil to postpone until next week, Kaitlin makes the point that this will likely not get discussed until two weeks from now.

X. Open Discussion: Vote! Polls open in 3 hours. Questions for the survey get to Chris.

XI. Adjournment: Motion by Pete and seconded by Dan. Adjourned!
I. CALL TO ORDER: 6:42p

II. ROLL CALL OF MEMBERS

Chair Chris Tom, Michael Benson, Phil Saccone, Janakiraman Balachandran, Alex Gutierrez, Kaitlin Flynn, Anna Belak, Eugene Daneshvar

Present: Alex Gutierrez, Kaitlin Flynn, Chris Tom, Michael Benson

Excused: Janakiraman Balachandran

Unexcused: Anna Belak, Eugene Daneshvar, Phil Saccone

III. CURRENT INITIATIVES & TASKS

a. Town Hall
   1. Locations:
      a. Central Campus: Thursday April 11. Div. 2,3,4 + DW
         i. Rackham fourth floor is reserved
      b. North Campus: Monday April 22. Div 1,2,3 + DW
         i. Location is yet being decided
   2. Registration
      a. Chris will write the registration & question request e-mail as per last semester, send out by Monday.
   3. Food
      a. Chris will place order, someone else has to put down a credit card for the food
   4. Format
      a.

b. Resolution Week (part 2)
   i. Academic Calendar
      Sense of the Committee: deliberately vague for saying that we should extend/maximize winter break, but the specifics will be handled by a separate committee.
   ii. Resolution for Course Bank System
       Michael will edit/refine CT’s rough draft and take point on that. Get a draft by Friday.
iii. Resolution to Require Evaluations Before Receiving Grades
Chris will get in contact with Shelly Conner with regards to statistics for past/present evaluations. Michael will work up the final language.

iv. Resolution to Amend the Non-Discrimination Policy of the University
This will at least be introduced at next meeting, adding in the fact that W-12-01 passed and removing the ‘relationship status’ clause.

c. Ongoing projects
i. SACUA Joint AAC Committee – Michael will set up meeting with
ii. GSBoR – Janet hasn’t gotten back to us to talk to us about a meeting, but we’ll bring this up gently at the next Board meeting.

iii. Academic discrimination
iv. Career Services/Consulting workshop
v. Graduate student survey

IV. OPEN DISCUSSION
a.

V. ACTION ITEMS
a. [Kaitlin] Email Paula and CC events director
b. [Michael] Set up meeting with Janet for GSBoR
c. [Chris] Get rough drafts of resolutions
d. [Michael] Edit CTs rough drafts of resolutions, put into Board agenda
e. [Everyone] Send Chris 5 survey questions for next meeting
f. [Kaitlin] Send Board notice to gather 5 survey questions
g. [Eugene] Write draft of pamphlet regarding basics of IP for graduate students to present to committee

VI. ADJOURNMENT:

VII. APPENDIX
Resolution to make evaluations ‘semi-mandatory’

Whereas evaluations at the University of Michigan for Graduate Student Instructors (GSI) and faculty are completely voluntary on the students part, and

Whereas evaluation completion rate for paper evaluations used to be >90%\(^1\), and

Whereas the current digital system has around a 30% completion rate\(^2\). and

Whereas teaching evaluations for GSIs are a training tool for junior colleagues,\(^3\) and

Whereas teaching evaluations for professors play a significant role in professional advancement within the University,\(^4\) and

Whereas a smaller sample size becomes less relevant for professional advancement and less useful as a training tool.

Whereas a system of mandatory evaluations would benefit both GSI, junior faculty, and the University as a whole, therefore

Be it resolved that a student who has not filled out the relevant evaluations for a class shall not be able to see their grades for said class within a period of not less than one (1) month from the end of the semester.

Be it resolved that immediately upon completion of the relevant evaluations, a student shall be able to see their grades.

Be it resolved that the President of the Rackham Student Body in conjunction with the RSG Academic Affairs Committee shall work with the Office of the Registrar to set these changes in place.

\(^1\) In order to become a better teacher, and prepare for future leadership roles including tenure and salary adjustments,
Resolution to create a class-bank system

Whereas classes are a critical, mandatory component of the majority of graduate student education at the University, and

Whereas some upper-level classes are offered once every two or three years

Whereas these classes may prove to be advantageous for advancement

Whereas the current Rackham system for PhD candidates only allows for a single class to be taken free of charge per semester

Whereas a second class can be taken for a substantial fee to the student or the advisor

Whereas fellowships and training grants often require additional classes to be taken; these classes can negate the cost-benefits of candidacy and other training grants, therefore,

Be it resolved to convert the current Rackham system to a class-bank system in which graduate students are allowed (with their advisors’ permission) to take as many classes as desired, up until the class bank is depleted is met, at which point students are permitted to enroll or audit in one class per semester.

Be it resolved that this bank shall contain X classes/credits

Be it resolved that the President of the Rackham Student Government on behalf of the Rackham Student Body is instructed to work with the Office of the Registrar and Rackham Graduate School to implement these suggestions.
RESOLUTION TO EXPAND THE UNIVERSITY NON-DISCRIMINATION POLICY

WHEREAS, The Non-Discrimination Policy within the University of Michigan Standard Practice Guide\(^1\) exists to protect the diverse range of individuals employed by and attending the University from discrimination, harassment, and violence; AND

WHEREAS, the Non-Discrimination Policy states that the University “will not discriminate against any individual because of race, color, national origin, age, marital status, sex, sexual orientation, gender identity, gender expression, disability, religion, height, weight, or veteran status\(^5\);” AND

WHEREAS, “gender identity” is interpreted to refer to the self-identity of the individual\(^6\); “gender expression” is interpreted to the actions of an individual to realize their gender identity\(^7\); AND

WHEREAS, the American Psychological Association defines sexual orientation to be “an enduring pattern of emotional, romantic, and/or sexual attractions to men, women, or both sexes\(^8\);” AND

WHEREAS, sexual orientation refers to the nature of the person or persons that an individual is emotional, romantic, and/or sexual attractions; AND

WHEREAS, University protects the subject and the object of emotional, romantic, and/or sexual attractions through its Non-Discrimination Policy; AND

WHEREAS, the Non-Discrimination Policy does not protect the actions between the subject and object that are the primary means to sexual and physical fulfillment; AND

WHEREAS, “sexual expression” would thus refer to the actions of an individual to realize their sexual identity; AND

WHEREAS, “marital status” is defined as “never married, married, widowed

\(^{10}\)

\(^5\) Michigan Standard Practice Guide (sect. 201.35)
\(^6\) Jackie Simpson, Head of the Spectrum Center, adapted from personal communication on Feb 13\(^{th}\), 2012.
\(^7\) Dr. Charlie Glickman, Adult Sex Educator in San Francisco, adapted from personal communication March 31\(^{st}\), 2012.
and not remarried, divorced and not remarried, married but legally separated, de facto union\textsuperscript{9}; AND

WHEREAS, “marital status” does not protect a diverse range of emotional, romantic, and/or sexual relationships that can occur outside of, and coexist with, the institution of marriage; AND

WHEREAS, it is known that individuals can and have been discriminated against for their methods of sexual expression and non-marital relationship status\textsuperscript{10}; AND

WHEREAS, without explicit protection from discrimination, there may be the threat of implicitly sanctioned discrimination; violence and related hate crimes can accompany the lack of explicit protection\textsuperscript{11}

NOW ON BEHALF OF THE STUDENT BODY OF THE HORACE H. RACKHAM GRADUATE SCHOOL, BE IT RESOLVED, that the section 201.35 of the Standard Practice Guide of the University of Michigan be amended as follows (without emphasis):

“The University, in its employment and human resource policy and practices, will not discriminate against any individual because of race, color, national origin, age, marital status, \textit{relationship status}, sex, sexual orientation, \textit{sexual expression}, gender identity, gender expression, disability, religion, height, weight, or veteran status, except as allowed by the need for bona fide occupational qualification. Reasonable accommodation will also be provided to persons with disabilities, to disabled veterans, and to accommodate religious practices;” AND BE IT FINALLY RESOLVED, that the President of the graduate student body is empowered and directed to work with the Administration of the University of Michigan to put into place policies that reflect the will and intent of this resolution.

AUTHOR

Christopher Tuck Mung Baker Tom
Representative (Division 1), Rackham Student Government


\textsuperscript{10} National Coalition for Sexual Freedom, Incident Response Report records

\textsuperscript{11} Rebecca Stotzer, PhD. Comparison of hate crime rates across protected and unprotected groups. Williams Institute, UCLA School of Law. June 2007.
Co-chair, Academic Affairs Committee

ATTEST
By Signing below, I certify the this resolution was dispatched by the RSG Board under the rules as prescribed in section IX of the bylaws and that the vote count appearing at the top of this resolution is accurate.

________________________
Kaitlin Flynn
Vice President, Rackham Student Government

PRESIDENTIAL ACTION
I, Michael Benson, President of the Rackham Student Body, do hereby approve / veto this resolution on this the _______ day of _____, 2012.

________________________
Michael L. Benson
President, Rackham Graduate Student Body
Dean Weiss is the Mary C. Bromage Collegiate Professor of Organizational Behavior and Public Policy. She holds faculty appointments in the University of Michigan's Stephen M. Ross School of Business and the Gerald R. Ford School of Public Policy.

Professor Weiss has been on the faculty of the University of Michigan since 1983. Appointed Associate Provost for Academic Affairs in May 2002, Professor Weiss has been responsible for a broad range of academic and faculty issues, including faculty promotion and tenure, family friendly policies affecting faculty, facilities planning, strategic planning, and oversight of museums and libraries. She was Associate Dean of the Business School between 1992 and 1997, with responsibility for the doctoral program and research, and before that served as Associate Director of the Institute of Public Policy Studies at Michigan (before it became the School of Public Policy). Before joining the University of Michigan faculty, she was on the faculty of the School of Organization and Management at Yale University.

Professor Weiss received a Ph.D. from Harvard University in Psychology and Social Relations and a B.A. from Yale University, where she was in the first class of women at Yale. She has been a Fellow at the Center for Advanced Study in the Behavioral Sciences.

Between 1998 and 2002, Professor Weiss founded and directed the Nonprofit and Public Management Center at the University of Michigan, a collaborative effort of the Schools of Business, Public Policy, and Social Work. This center provides a focus for the rich set of volunteer, internship, project, and extracurricular opportunities available to professional degree students, and stimulates research and inquiry in nonprofit and public management among faculty and doctoral students. She has been actively engaged with a number of schools and colleges, and has served on the executive committees of the Ross School of Business, the Ford School of Public Policy, the Institute for Social Research, the Institute for Research on Women and Gender, and the Rackham Graduate School.

Professor Weiss' research is focused on public management and public policy. She has published over fifty papers and chapters in academic journals on the roles of information and ideas in the policy process. She has also done extensive research on the challenges of public management, and the interplay between policy design and the management of public programs. Her research has been funded by the National Science Foundation, the National Institute for Mental Health, and the National Institute of Education. Her work on education policy, in particular, led to her involvement in the early 1990's as an expert advisor to a group of major corporations in Michigan, and more recently as an advisor to the Education Commission of the States' Project on Governing America's Schools, a member of the National Working Commission on Choice in K-12 Education at the Brookings Institution, and a member of the MacArthur Foundation Network on Teaching and Learning. Her research on public and nonprofit management led to her engagement with several major foundations and consulting to non-profit and public sector clients at the federal and state levels. She has been active in the Association of Public Policy Analysis and Management, and served on a number of editorial boards.
John Godfrey, Ph.D., is the Assistant Dean for International Education. In addition to his work on initiatives that support the global engagement of graduate education, he helps support the formulation of the Graduate School’s academic and other policies and works with departments, schools and colleges to develop new graduate degree and certificate programs. His also works with faculty developing federal training grant proposals and oversees the cost-sharing that the Graduate School contributes to these awards. Dr. Godfrey takes part in many campus-wide initiatives, particularly around international education and research. He is chair of the University’s International Travel Oversight Committee, chair of the Wallenberg Executive Committee, member of the President’s Africa Advisory Committee, representative of the Graduate School on the Research Associate Deans group, and supports the Dean in activities of the University’s Honorary Degree Committee. He received his B.A. from the University of Toronto, and his PhD in history from The Johns Hopkins University.

As Assistant Dean for International Education in the Graduate School, his particular responsibilities are to:

- Assist the Graduate Dean in developing programs and initiatives that further the internationalization of graduate studies
- Assist the Graduate Dean in strengthening the University's response to changing priorities and needs in graduate and professional programs.
- Develop and coordinate policies and practices affecting international student recruitment and the provision of support and services to international students and scholars.
- Oversee the development and coordination of interdisciplinary graduate training and research programs and other strategic initiatives to enhance the global engagement of Rackham and its programs.
Rackham Student Government Funding Application

Organization Name: The Pakistani Student Association  
SOAS Account #:C936500  
Registered with MSA? Yes

Primary Contact Name: Asim Siddiqui  
Title: President  
Email: asim@umich.edu  
Phone: (734)-846-4153

Secondary Contact Name: Syed Musa Raza  
Title: External Chair  
Email: syraza@umich.edu  
Phone: (410)-599-1098

Please check any of the following that describe your organization:

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<th>Category</th>
<th>Yes</th>
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<tr>
<td>Academic/Professional</td>
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<td>Creative Arts/Expression (Visual, Performance, and/or Exhibition)</td>
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<td>Community Service</td>
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<td>Cultural/Ethnic</td>
<td>Yes</td>
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<td>Environmental</td>
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<td>Graduate</td>
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<td>International</td>
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<td>Political</td>
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<td>Publications/Journalism</td>
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<td>Religious</td>
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<td>Science/Technical</td>
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Describe the overall purpose/mission of your organization and the planned initiatives and activities intended to uphold said objective(s).

The Pakistani Students’ Association (PSA) is a student-run organization that seeks to provide a home away from home for students of Pakistani origin at the University of Michigan, Ann Arbor campus and for them to explore their ethnic and cultural background. In order to promote greater understanding of Pakistani people, the PSA also strives to provide opportunities for the university population at large to learn about issues pertinent to Pakistani society and the Pakistani community on campus.

To this end, the PSA holds numerous events throughout the academic year. Some of our staple events are charity concerts called PSA Live, cricket and soccer tournaments open to everyone on campus, and fashion/cultural shows. We also have informal gatherings, called Chai Times, for all our members. We also show important documentaries and have University professors deliver lecture on important issues. This year we will add three new events to our calendar: the PSA Jeopardy, which is a quiz to test students’ knowledge of Pakistan, the Pakistan Conference, which will draw speakers from across the country to speak on various issues, and an end of the year PSA Banquet.

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.
# of active student members: 55
# of graduate student members: 20

Average attendance at group meetings (Board, committee, event planning, etc.): 8
Average attendance at similar events: 100
Average graduate student attendance at similar events: 60

How often does your group meet? Weekly

Does your group charge dues to members? Yes

Do all of your activities/events take place on campus? If yes, where do you prefer to hold your programs? If not, where else do they take place?

All our activities take place on campus. The PSA charity concert and fashion/cultural show are held in either the Michigan Union or Michigan League Ballroom, the soccer and cricket tournaments are held at the Coliseum, our E-Board meetings are held in one of the four 2015 Michigan Union rooms, and our informal gatherings are held at one of our members’ apartments.

Does your group engage in political activity, i.e., electoral, partisan, etc.? If so, describe this activity.

The PSA does not engage in political activities.

Does your group engage in lobbying efforts? If so, describe these efforts.

The PSA does not engage in lobbying efforts

Does your group work with any University department or other student organizations in any capacity? If so, please describe this collaboration.

The PSA has a close relationship with the Center for South Asian Studies (CSAS), which has helped advertise our events in the past and is helping us with the Pakistan Conference as well. We have also worked with the Bengali Students Association (for Skate for Bengal, Winter ’10), with Students Allied for Freedom and Equality (for the Palestine Conference, Fall ’09), and the fraternity Omega Gamma Pi (for the cricket tournament, Fall ’09). We also have a very close relationship with the Muslim Students’ Association, and have collaborated with the MSA on a number of occasions (for instance, sponsoring iftar-dinners during Ramadan, Fall ’12).

Is your group affiliated with a national, parent, and/or umbrella organization? If so, please describe this relationship and how it plays a role in your organization’s functioning.

The PSA is not affiliated with a parent organization.

What is your yearly budget? What % of your budget have you set aside for this event?

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.
Our yearly budget is around 15,000-20,000 depending on the events being planned out. The conference is our most expensive event so we try to gather 8,000-10,000 for it each year.

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.
Event Description

Event name: UNIVERSITY OF MICHIGAN PAKISTAN CONFERENCE 2013: “Prospects for Human Rights Progress in Pakistan”

Event date(s): April 5th, 2013
Event location: Palmer Commons

1. Briefly describe this event. What is its overall purpose?

The broad objectives of the Conference include bringing together guests and speakers based in the United States from a variety of disciplines to discuss and debate challenges and imperatives for Pakistan today; seeking alternative ideas for multi-sectoral development in Pakistan; supporting the work of academics and students researching Pakistan; complement the work of the Rackham Graduate School, Center for South Asian Studies, and other various U-M academic departments; and raising awareness for the benefit of the University of Michigan and wider community of issues surrounding Pakistan and the United States. PSA, through funds primarily raised through university sources funds travel and lodging expenditures for the guest speakers.

2. Describe how this event will affect our campus and the graduate student body.

In supporting the project, the Rackham Student Government will help initiate discussion on a subject never before presented in all its complexity and uniqueness to the University of Michigan. This event will mark the first time that an academic conference focused solely on Pakistan has been held on campus. The Association strongly believes that this event will add to the public discourse regarding matters of ethics and their application in the subject of global terrorism, international political development and cooperation, as well as policies on ethical governance. Importantly, in doing so, RSG — in collaboration with the Pakistani Students’ Association and the Center for South Asian Studies — will harness the diversity of the University of Michigan campus in this aim and support an area of deep concern to various underrepresented and misrepresented groups at the University. It is further anticipated that this will allow graduate students access to a range of speakers on a subject that would otherwise remain absent from campus events. The academic nature of the event is likely to appeal to graduate students interested in South Asian politics, history and development, as well as those working on counter-terrorism and security issues, foreign policy, economics and political science.

In its commitment to collaborate with RSG and further discourse related to ethical issues, the Association hopes to provide a range of interdisciplinary subjects to be examined. Guest speakers will guide discussion on governance in Pakistan — the possibility of reform, poverty reduction, social justice, sustainable development and civil society activism — in light of recent political and economic developments in the country.

3. Describe how this event will include other groups or departments.

The event has been cosponsored and endorsed by the Center for South Asian Studies in the International Institute. Further support has been sought from the Gerald R. Ford School of Public Policy, the Center for Ethics In Public Life, Office of Academic Multicultural Initiatives.

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.
(OAMI), and the Office of Multi-Ethnic Student Affairs (MESA). The event is scheduled to be held in the Law School, allowing easy access for interested graduate students.

The PSA is co-sponsoring this event with the Center for South Asian Studies at the University of Michigan.

5. If your organization is traveling, explain why this is integral to your event and how it will impact the graduate student community.

N/A

6. If your organization is purchasing food, explain why this is integral to your event and how it will impact the graduate student community. Also, where are you ordering from and what is the approximate food cost/attendee?

Yes. We will be ordering snacks for our guests as the conference will last roughly 5 hours. We will be ordering food from Eastern Flame and our approximate cost is $300.

7. If your organization is bringing a speaker, performer, DJ, photographer (or any other paid individual for services rendered), explain why this is integral to your event and how it will impact the graduate student community. Please explain how the amount he or she will be paid was determined based on similar services. Additionally, attach a short biography to the end of this application.

The Conference incorporates three (3) different panels on which we will discuss poverty alleviation as an issue of concern for human rights work, a discussion on drones and human rights and the political prospects of human rights in Pakistan. The organizers hope it will contribute to new ideas on how to solve the critical problems stemming from terrorism, violence, and disenfranchising political systems in Pakistan.

GUEST SPEAKERS

For the 2013 Conference, we have received confirmations from some very prominent guests. These include:
(1) Prof. Arif Hasan (Recipient, Pakistan's Highest Civilian Award for contributions to economic development and urban planning);
(2) Ayesha Jalal (Prominent Historian and Professor, Fletcher School of Diplomacy, Tufts University);
(3) Mr. Haris Gazdar (Founder, Collective for Social Science Research, Pakistan's first social policy-oriented think tank);
(4) Dr. Mariam Mufti (Asia Foundation Pakistan Expert and Assistant Professor, Oklahoma University);
(5) Prof. James Cavallaro (Founding Director, Stanford University International Human Rights and Conflict Resolution Clinic);
(6) Prof. Saadia Toor (Author, "State of Islam" and Assistant Professor, College of Staten Island); and

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.
8. If your organization is applying for capital goods (anything that can be reused after the event has taken place), explain why such goods are integral to the event.

N/A

9. Who is eligible to participate? (Keep in mind the more diverse the graduate student participation, the more likely RSG will fund)

The Conference will be geared towards University of Michigan faculty, graduate and undergraduate students and the wider Michigan community interested in learning more about the various socio-political aspects of Pakistani society. Our targeted audience in particular will be Law Student, Public Policy Students,

10. How many participants do you expect? What % of those participants do you expect to be graduate students?

Last year 120 participants attended, this year we expect 200 participants.

11. Are your date and location confirmed? Yes

12. Will you charge admission? No
   If so, how much per person?

13. Will this be donated to charity? No
   If yes, what percentage will be donated?

14. How do you intend to advertise, in particular to graduate students?

We have a vast number of graduate students involved in our organization who will help advertising in their particular departments. We have members in the Law School, The Ford School of Public Policy, the school of natural resources and environment, along with a number of students in the School of Engineering.

Furthermore The Conference will be publicized through the offices of:

- The Pakistani Students’ Association (PSA)
- Center for South Asian Studies (CSAS)
- Graduate Student Organizations
- Office of Multi-Ethnic Student Affairs (MESA)
- Office of Academic Multicultural Initiatives (OAMI)
- Michigan Student Assembly (MSA)
- Center for Ethics in Public Life
- Rackham Student Government
- International Institute (II)
- Department of Political Science

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.

20
• Gerald R. Ford School of Public Policy
• Multicultural Councils, University Housing
• By reaching out to the larger Ann Arbor community

15. To what other funding bodies have you applied and/or have received funds from? Please note each funding body here, the amount for which you applied, the amount that was granted, and to what purpose you intend to put those allocated funds. Requests of funding for the majority of events cost solely to RSG will rarely be fully funded, please seek out additional funding sources as well.

<table>
<thead>
<tr>
<th>Funding Body</th>
<th>Amount Requested</th>
<th>Amount Granted</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Muslim Law Students Association</td>
<td>$400</td>
<td></td>
<td>Airfare</td>
</tr>
<tr>
<td>Ford School Student Government</td>
<td>$300</td>
<td></td>
<td>Airfare</td>
</tr>
<tr>
<td>Center for South Asian Studies</td>
<td>$1000</td>
<td>Waiting for response</td>
<td>Airfare</td>
</tr>
<tr>
<td>Multi-Ethnic Student Affairs (MESA)</td>
<td>$1000</td>
<td>Waiting for response</td>
<td>General Expenses</td>
</tr>
<tr>
<td>International Institute</td>
<td>$1000</td>
<td>Waiting for response</td>
<td>Airfare</td>
</tr>
<tr>
<td>CSG</td>
<td>$2000</td>
<td>Will Apply</td>
<td></td>
</tr>
</tbody>
</table>

16. If RSG does not fully fund your event in the amount requested, how do you intend to cover those costs? Will the event still be held?

We will be reaching out for departmental grants to make sure we are covered financially.

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.
Event Budget

List all expenses. Please use the notes section below each category to explain costs in greater detail. Be sure to cover ALL costs, not just those you are asking RSG for funding for.

<table>
<thead>
<tr>
<th>Category</th>
<th>Total Cost</th>
<th>Amount Requested from RSG</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Advertising &amp; Publicity</strong> (Please attach a copy of emails/fliers to the end of this application.)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Posters/fliers</td>
<td>$150</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>• Other:</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Operations</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Office supplies (please specify):</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>•</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Printing &amp; Publications</strong></td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Facilities &amp; Equipment Rental</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Equipment (please specify):</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>•</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>• Room rental</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Services</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Speaker honorarium</td>
<td>$1,000.00</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>• Speaker travel</td>
<td>$5,780.00</td>
<td>$1500</td>
<td>1500</td>
</tr>
<tr>
<td>• Speaker lodging</td>
<td>$2,340.00</td>
<td>$500</td>
<td>500</td>
</tr>
<tr>
<td>• Other:</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Student Travel</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Lodging</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>• Transportation</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>• Vehicle Rental</td>
<td>$120</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>• Gas</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Capital Goods</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• T-shirts</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>• Other:</td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Food:</strong></td>
<td>$300</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>Other:</strong></td>
<td>$</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>$9,690</td>
<td>$2,000</td>
<td></td>
</tr>
</tbody>
</table>

Please remember to attach a mock-up version of the flier, publication, or t-shirt design with the RSG logo or “Sponsored by the Rackham Student Government” statement to your application.

Email application to the RSG Treasurer, at RSG-treasurer@umich.edu with subject “RSG Funding Request”.

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CALL TO ORDER: 8:51 P.M.

a. Present: Representatives Matt Filter, Ryne Peterson, Yiting Zhang, Dan Trubman, President Benson, Vice President Flynn, Treasurer Saccone

b. Absent:

c. Late:

d. Excused:

V. Pakistani Student Association

Phil noted that this was funded during the previous year. Appears to attract a lot of graduate students. Committee agrees this is an important campus event. Some question exists about how many of these people are actual graduate students.

Matt motions to fund at $700, seconded by Michael.

Committee agrees to decrease by increments of $100 until a majority is reached.

$700

Yes: Matt and Micahel

$600:

Yes: Phil, Michael, Matt, Dan, Yiting, Ryne, Kaitlin

No:0

Abstain:0

Motion passes at $600
The Pakistani Students Association (PSA) is requesting $2000 to fund a conference entitled “Prospects for Human Rights Progress in Pakistan”.

**Purpose:**
“The broad objectives of the Conference include bringing together guests and speakers based in the United States from a variety of disciplines to discuss and debate challenges and imperatives for Pakistan today; seeking alternative ideas for multi-sectoral development in Pakistan; supporting the work of academics and students researching Pakistan; complement the work of the Rackham Graduate School, Center for South Asian Studies, and other various U-M academic departments; and raising awareness for the benefit of the University of Michigan and wider community of issues surrounding Pakistan and the United States. PSA, through funds primarily raised through university sources funds travel and lodging expenditures for the guest speakers.”

-Quote from page 2

**Conference Features:**
“The Conference incorporates three (3) different panels on which we will discuss poverty alleviation as an issue of concern for human rights work, a discussion on drones and human rights and the political prospects of human rights in Pakistan. The organizers hope it will contribute to new ideas on how to solve the critical problems stemming from terrorism, violence, and disenfranchising political systems in Pakistan.”

-Quote from page 5

The PSA is requesting that RSG partially finance the travel and lodging expenses of the speakers. This organization has 55 total members, 20 of which are graduate students. They expect 200 participants at the event— a 50% increase from the year before although no rationale is provided for this estimate.

In general, the Committee was supportive of the application. The conference is well organized and features a number of speakers that will educate the Michigan community on an important subject. However, the Committee was not convinced that the majority of participants would be graduate students or that 200 students in total will attend. In their application the PSA points to Ford students and Law students as their target audience; Law is not a part of Rackham and the Committee had reason to doubt that their will be a large Ford School contingent. Assuming 200 attendees and that 60% (PSA’s estimate) of their attendees will be graduate students, the total cost of the event per graduate student would be $16.66. The Committee was uncomfortable with that figure.

In the end, we decided to appropriate $600.
include referenda.

I. Bylaws. RSG shall establish Bylaws in order to exercise their powers and to carry out the functions described herein.

J. Summer Operations. RSG shall remain in force throughout the entire calendar year.

K. Referenda. RSG shall send to the student body such questions as it deems necessary by a majority vote. Such questions can be informational, such as to gauge the general opinion of the student body on a given issue, or binding such that the outcome of the vote will be binding on RSG policy decisions.

**ARTICLE III**

A. Committee Descriptions.

1. **Budgetary Committee (BC)**

   Composition: 7 or more members

   Required Members: Treasurer (Chair)  
   President  
   Vice President  
   4+ current Board members, 1 from each division

   a. The Budgetary Committee shall be required to maintain five active members for the purposes of divesting Student funds democratically. In the event the Budgetary Committee falls below the required five members, the Budgetary Committee duties and powers detailed in III.A.1.b. of these Bylaws are rescinded until membership requirement is met. Until met, all funding requests shall be presented directly to the Board.

   b. The Budgetary Committee is responsible for receiving, reviewing, and authorizing all funding requests from Student organizations by majority vote. Student Groups requesting funding may request to present their proposal to the Committee.

   c. The Budgetary Committee, with the action power described in III.A.1.b of the Bylaws, is required to maintain minutes. These minutes shall include the individual voting records of all members for all funding requests. Minutes shall be taken by the treasurer and kept on the RSG website. Minutes shall be presented to the Board consistent with the general rules for committee minutes as provided for in these bylaws.
d. The Budgetary Committee may hold its fiscal deliberations electronically. In such a case, all committee members will be required to participate in the discussion in a timely manner. Individuals that do not contribute to a discussion, without the approval of the Treasurer shall automatically relinquish their vote on the pending matter(s). Repeated lack of participation shall be cause for removal from the Committee by the Board. Unless otherwise specified by the Treasurer, a timely manner shall be considered to be 5 business days.

e. Student organizations granted funding by the Board shall be required to produce itemized receipts and an Event Report to the Treasurer prior to receiving funds.

f. All rules contained in these bylaws as well as in the allocation email from the RSG Treasurer must be adhered to in order to receive reimbursements. Article VIII specifically addresses organization funding requests.

g. Five percent (5%) of the estimated yearly budget shall at all times be kept in reserve for emergency costs. These funds shall not be considered available for funding Student organizations. Use of this reserve shall only be authorized by a majority vote of the Board and the concurrence of both the Treasurer and the President.

h. Within 3 business days of a funding decision, the Treasurer or his/her designee shall notify the requesting organization of the committee’s decision, including its rationale and any stipulations provided by the committee. The requesting organization shall also be notified of its option to appeal the committee’s funding decision to the Board. Appeals must be submitted electronically to the President no later than 5 business days after the committee’s original decision is emailed and no less than 7 business days before the requesting organization’s proposed event is scheduled to commence.

i. Funding limit. In the instance where the Budgetary Committee votes to allocate over $1,000 to an organization or event, the funding request and the committee’s vote will be presented to the Board at the next regularly scheduled Board meeting. The Board will be given an opportunity to ask questions regarding the event and the funding process. Members of the Board may, by a simple majority vote deny the budgetary committee’s allocation. In the event that an allocation is denied by the Board, the committee will re-convene to reconsider its allocation in light of the Board’s vote and its directives to the committee.
ARTICLE IX

A. Funding Guidelines.

1. The Board and its Budgetary Committee will consider funding requests student organizations. Requests for event funding will be reviewed on a first-come, first-served basis. Groups may be requested to make a presentation to the Budgetary Committee, at the discretion of the treasurer.

2. The Budgetary Committee will not consider retroactive funding requests.

3. The Budgetary Committee will not consider funding requests submitted fewer than twenty one (21) days prior to an event. This restriction may be waived by the Treasurer on a case-by-case basis.

4. All monies appropriated for a funding request will be for specific items originally listed in a submitted budget. Where budget items are originally approved but have less or no expense actually incurred, excess appropriated funds will be forfeited. Funds cannot be reallocated to budget items not previously approved by the Board. The requesting organization may request a reallocation from the Treasurer within the appropriated monies. Reallocations will be reported to the Budgetary Committee and to the Board and should only be approved in the spirit of the committee’s original funding rationale.

5. The guidelines contained in the following four clauses will be used by the RSG Budgetary Committee and the Board in making decisions about funding requests. Each request will ultimately be considered on its individual merits.

6. The following are likely to be funded:

   a. Academic events
   b. Cultural events
   c. Proposals that are well written with a detailed budget, including expenses and expected/secured income
   d. Events which are public and held on campus
   e. Community service events involving or benefiting graduate students
   f. Projects that may need start-up funds but which will become self-sustaining in a short period of time
   g. Events that involve more than 100 graduate students and/or have at least 25% graduate student participation
   h. Programs designed to enhance quality of life for the Student body.
7. The following are not likely to be funded:

   a. Parties
   b. Events not open or easily accessible to the entire UM community
   c. Publications which do not positively impact the UM community
   d. Events that, in our judgment, should be receiving funds from some other obvious, appropriate source
   e. Club sports
   f. Proposals from social fraternities or sororities
   g. Proposals from lobbyists
   h. Capital goods
   i. Activities exclusive to the membership of one organization
   j. Film and photo development/photographers/videographers
   k. Loans
   l. Political lobbying

8. The following may require additional information prior to consideration:

   a. Food
   b. Honoraria
   c. Travel
   d. Requests from the Central Student Government.
   e. Guest Speakers (biographies, prior speaking engagements)

9. The following will not be funded:

   a. Alcohol
   b. Drugs
   c. Medication
   d. Charitable contributions
   e. Projects / Activities in which students are receiving course credit for completion
   f. Human resources (coaches, secretaries, employees)
   g. Late fees/penalties of any type
   h. Proposals with non-itemized budgets
   i. Plaques/trophies/prizes
   j. Scholarships/stipends/awards
   k. Events intended for participation by the entire graduate student body if that event is scheduled for a day that is identified as a major holiday on the calendar of University sanctioned holidays.

B. Organization Funding Reports
1. Upon a Board or Budgetary Committee decision to fund a group, the treasurer will send an email to the group’s contact person that designates the date – 30 days after the event takes place – by which a report and receipts are due. A detailed event report, provided by the treasurer in that email, must include the number of students in attendance, the percentage of graduate students attending, a summary of how the event went, as well as a financial breakdown. Organizations failing to meet this deadline will forfeit any appropriated funds and will be excluded from requesting/receiving RSG funding until at least the end of the current semester pending any appeal to the Board. This exclusion may be extended by a majority vote of the Budgetary Committee. Under circumstances beyond an organization’s control, the treasurer may extend this deadline provided groups send timely and reasonable requests for such an extension.

2. The funded organization must provide itemized receipts verifying that the allocated fund were used appropriately and in accordance with the budgetary committee’s allocation decision as well as any approved reallocation requests. In the case where an itemized receipt isn’t available, proof must be provided and is subject to the Treasurer’s discretion.

3. Per Section A, Clause 3, items in funding reports not approved by the Budgetary Committee or approved by the Treasurer in a reallocation request will not be reimbursed.

**ARTICLE X**

A. Resolution Types.

1. A sense of the Board (SB) shall be an official statement on behalf of the student body as articulated by the Board.

2. A Board Resolution (BR) shall be an official policy declaration of the student body as articulated by the Board. Board resolutions shall be binding on all officers, members, and committees of RSG for matters pertaining to RSG internal business. In the case where the subject of a BR is external to RSG, The President shall transmit the approved BR to the Dean for her review and approval.

B. Format.

1. Every RSG resolution shall contain the following:

   i. A title.
A RESOLUTION TO CREATE A SEMI-MANDATORY COURSE EVALUATION SYSTEM
AT THE UNIVERSITY OF MICHIGAN’S ANN ARBOR CAMPUS

WHEREAS, evaluations at the University of Michigan for Graduate Student Instructors (GSI) and faculty are completely voluntary on the students part; AND

WHEREAS, the evaluation completion rate for paper evaluations used to be >90%; AND

WHEREAS, the current digital system has around a 30% completion rate; AND

WHEREAS, teaching evaluations for GSIs are a training tool for junior colleagues; AND

WHEREAS, teaching evaluations for professors plays a significant role in professional advancement within the University; AND

WHEREAS, a smaller sample size becomes statistically less relevant for professional advancement and less useful as a training tool; AND

WHEREAS, a system of mandatory evaluations would benefit graduate student instructors, lecturers, tenure track faculty, teaching tenured faculty, and the University as a whole; NOW ON BEHALF OF THE STUDENT BODY OF THE HORACE H. RACKHAM GRADUATE SCHOOL, BE IT RESOLVED, a student who has not filled out the relevant evaluations for a class shall not be able to see their grades for said class within a period of not less than one (1) month from the end of the semester; AND BE IT FURTHER RESOLVED, that immediately upon completion of the relevant evaluations, a student shall be able to access their current semester’s grades; AND BE IT FINALLY RESOLVED, the President of the Rackham Student Body in conjunction with the RSG Academic Affairs Committee shall work with the Office of the Registrar to set these changes in place.

AUTHORS
ATTEST

By Signing below, I certify the this resolution was dispatched by the RSG Board under the rules as prescribed in section IX of the bylaws and that the vote count appearing at the top of this resolution is accurate.

________________________
Kaitlin Flynn
Vice President, Rackham Student Government

PRESIDENTIAL ACTION

I, Michael Benson, President of the Rackham Student Body, do hereby approve / veto this resolution on this the _______ day of _____, 2013.

_____________________
Michael L. Benson
President, Rackham Graduate Student Body
A RESOLUTION TO CREATE A COURSE BANK FOR DOCTORAL CANDIDATES

WHEREAS, classes are a critical, mandatory component of the majority of graduate student education at the University;  AND

WHEREAS, many graduate level (> 500) courses are offered sporadically; AND

WHEREAS, doctoral candidates and pre-candidates will find various courses useful for their research; AND

WHEREAS, the current Rackham system for PhD candidates only allows for a single class to be taken free of charge per semester; AND

WHEREAS, currently, a student seeking to enroll in a second course in a given academic term will be charged a substantial fee; AND

WHEREAS, fellowships and training grants often require additional classes to be taken; these classes can negate the cost-benefits of candidacy and other training grants;  NOW ON BEHALF OF THE STUDENT BODY OF THE HORACE H. RACKHAM GRADUATE SCHOOL, BE IT

RESOLVED, that the Rackham graduate school convert the current course system to a class-bank system;  AND BE IT FURTHER

RESOLVED, that each Rackham program will determine the average number of semesters that its students are enrolled between achieving candidacy and successfully defending a dissertation (A); AND BE IT FURTHER

RESOLVED, that each Rackham program will determine the average number of courses that it requires students to take as PhD candidates (B);  AND BE IT FURTHER

RESOLVED, that each Rackham program should be encouraged to review each PhD candidate’s course plans with the student on an annual basis;  AND BE IT FURTHER
RESOLVED, that students exceeding the average number of semesters of enrollment as a candidate in their program be awarded an additional course in their course bank for each semester over the average; AND BE IT FINALLY RESOLVED, the President of the Rackham Student Body in conjunction with the RSG Academic Affairs Committee shall work with the Office of the Registrar to set these changes in place.

AUTHOR

______________________________
Chris Tom
Representative, Division 1
Chair, Academic Affairs Committee
Rackham Student Government

ATTEST

By Signing below, I certify the this resolution was dispatched by the RSG Board under the rules as prescribed in section IX of the bylaws and that the vote count appearing at the top of this resolution is accurate.

____________________________________
Kaitlin Flynn
Vice President, Rackham Student Government

PRESIDENTIAL ACTION

I, Michael Benson, President of the Rackham Student Body, do hereby approve / veto this resolution on this the _______ day of _____, 2013.

____________________________________
Michael L. Benson
President, Rackham Graduate Student Body